

Financial Statements

Group Balance Sheet

At 31 March

	Note	2010 \$m	2009 \$m
ASSETS			
Cash and cash equivalents	11	3,229	2,361
Trade and other receivables	15	320	413
Investments in fund products	2(a)	784	1,091
Other investments	2(b)	72	184
Investments in associates and joint ventures	14	351	317
Property, plant and equipment	17	72	64
Pension asset	27	69	–
Other intangible assets	10	337	366
Goodwill	1	798	774
Total assets		6,032	5,570
LIABILITIES			
Trade and other payables	16	376	489
Current tax liabilities		180	246
Borrowings	12	1,489	643
Total liabilities		2,045	1,378
NET ASSETS		3,987	4,192
EQUITY			
Capital and reserves attributable to owners of the parent	20, 21	3,987	4,192
Total equity		3,987	4,192

Approved by the Board of Directors on 27 May 2010

Peter Clarke
Chief Executive

Kevin Hayes
Finance Director

Group Income Statement

For the year ended 31 March

	Note	2010 \$m	2009 \$m
Revenue:			
Performance fees	3(a)	52	627
Management and other fees	3(b)	1,293	1,861
		1,345	2,488
Gains/(losses) on investments and other financial instruments	3(c)	39	(260)
Sales commissions	10(a)	(325)	(411)
Accelerated amortisation of MGS sales commissions	4(a)	–	(107)
Total sales commissions		(325)	(518)
Compensation	5	(330)	(463)
Restructuring costs – compensation	4(b)	(19)	(37)
Total compensation costs		(349)	(500)
Other costs	6	(232)	(275)
Restructuring costs – other	4(b)	(34)	–
Total other costs		(266)	(275)
Share of after tax profit of associates and joint ventures	14	70	144
Gain on disposal of 50% of subsidiary	4(c)	–	48
Impairment of Ore Hill investments and goodwill	4(c)	–	(299)
Gain/(loss) arising from residual interest in brokerage assets	4(d)	34	(105)
Finance income	18	29	58
Finance expense	18	(36)	(38)
Profit before tax		541	743
Taxation	7	(96)	(240)
Profit for the year		445	503
Attributable to:			
Owners of the parent		445	503
Earnings per share	8		
Basic (cents)		25.1	28.7
Diluted (cents)		24.8	28.4

Reconciliation of adjusted profit before tax

		2010 \$m	2009 \$m
Profit before tax		541	743
Adjusting items:			
Accelerated amortisation of MGS sales commissions	4(a)	–	107
Restructuring costs – compensation	4(b)	19	37
Restructuring costs – other	4(b)	34	–
Impairment of Ore Hill investments and goodwill	4(c)	–	299
Gain on disposal of 50% of subsidiary	4(c)	–	(48)
(Gain)/loss arising from residual interest in brokerage assets	4(d)	(34)	105
		19	500
Adjusted profit before tax		560	1,243
Adjusted earnings per share	8		
Adjusted Basic (cents)		25.8	57.6
Adjusted Diluted (cents)		25.5	57.0

Group Statement of Comprehensive Income

For the year ended 31 March

	Note	2010 \$m	2009 \$m
Profit for the year	21	445	503
Other comprehensive income/(expense)			
Available for sale investments:			
Valuation gains/(losses) taken to equity		62	(250)
Transfer (to)/from income statement on sale or impairment		(66)	172
Foreign currency translation adjustments		100	(261)
Tax credited/(charged) through other comprehensive income	7	5	(6)
Other comprehensive income/(expense) for the year, net of tax		101	(345)
Total comprehensive income for the year		546	158
Attributable to:			
Owners of the parent		546	158

Group Statement of Changes in Equity

At 31 March

	Equity attributable to shareholders of the Company				
	Share capital and capital reserves \$m	Revaluation reserves and retained earnings \$m	Total \$m	Minority interest \$m	Total \$m
At 1 April 2009	2,608	1,584	4,192	–	4,192
Profit for the year	–	445	445	–	445
Other comprehensive income	–	101	101	–	101
Perpetual capital securities coupon	–	(24)	(24)	–	(24)
Share-based payments	18	(5)	13	–	13
Disposal of business	–	5	5	–	5
Dividends	–	(745)	(745)	–	(745)
At 31 March 2010 (Note 20 and 21)	2,626	1,361	3,987	–	3,987
At 1 April 2008	2,125	2,585	4,710	1	4,711
Profit for the year	–	503	503	–	503
Other comprehensive expense	–	(345)	(345)	–	(345)
Purchase and cancellation of own shares	–	(277)	(277)	–	(277)
Close period share buyback programme	–	(3)	(3)	–	(3)
Perpetual capital securities issued	300	(23)	277	–	277
Share-based payments	53	(73)	(20)	–	(20)
Cancellation of B shares	67	(67)	–	–	–
Business combinations	64	1	65	–	65
Transfer	(1)	1	–	–	–
Dividends	–	(718)	(718)	(1)	(719)
At 31 March 2009 (Note 20 and 21)	2,608	1,584	4,192	–	4,192

Group Cash Flow Statement

For the year ended 31 March

	Note	2010 \$m	2009 \$m
Cash flows from operating activities			
Cash generated from operations	11	921	1,968
Interest paid		(26)	(40)
Income tax paid		(141)	(312)
Cash flows from operating activities		754	1,616
Cash flows from investing activities			
Acquisition of subsidiaries and joint ventures, net of cash acquired		–	(245)
Purchase of property, plant and equipment		(44)	(38)
Purchase of intangible assets		(155)	(250)
Purchase of other investments		(43)	(172)
Purchase of additional interests in joint ventures and associates		–	(17)
Proceeds from sale of other investments		253	41
Interest received		26	60
Dividends received from associates and other investments		48	141
Proceeds from sale of associate		–	25
Cash flows from investing activities		85	(455)
Cash flows from financing activities			
Proceeds from issue of ordinary shares		18	53
Proceeds from issue of capital securities, net of issue costs		–	293
Purchase of treasury shares		–	(280)
Purchase of own shares by ESOP trust		(61)	(218)
Disposal of own shares by ESOP trust		–	47
Proceeds from borrowings net of issue costs		813	242
Repayment of borrowings		(17)	–
Return of net proceeds from sale of Brokerage		–	(67)
Dividends paid to Company shareholders		(745)	(718)
Dividend payments in respect of capital securities		(33)	(25)
Dividends paid to minority interests		–	(1)
Cash flows from financing activities		(25)	(674)
Net increase in cash and cash equivalents		814	487
Cash and cash equivalents at the beginning of the year		2,360	1,873
Cash and cash equivalents at the end of the year		3,174	2,360

For the purposes of the cash flow statement, cash and cash equivalents are net of overdrafts repayable on demand. These overdrafts are included in borrowings disclosed on the balance sheet.